



GAMMON

Builders to the Nation

BID PROCESS DOCUMENT

FOR TRANSFER OF STRESSED LOAN EXPOSURE BY CANARA
BANK OF M/s GAMMON INDIA LIMITED (“GIL”) UNDER SWISS
CHALLENGE METHOD

Issued by the Lender of GIL through:

2/13/26

v1.0



BOBCAPS

TRUST | INNOVATION | EXCELLENCE

(A Wholly owned subsidiary of Bank of Baroda)

BOB Capital Markets Limited

1704-B Wing, Parinee Crescenzo, BKC,
Bandra (East), Mumbai 400051, MH,

DISCLAIMER AND IMPORTANT NOTICE

This document shall be referred to as the Bid Process Document ("**BPD**") for sale/assignment of outstanding fund based debt / financial assets arising out of such fund based debt ("**Debt**") of M/s Gammon India Limited (hereinafter referred to as the "**GIL**" or "**Company**") pertaining to the credit facilities advanced by the Canara Bank ("**Bank**" or "**Lender**") to Asset Reconstruction Companies ("**ARCs**")/ banks/ Non-Banking Financial Corporations ("**NBFC**")/ financial institutions ("**Fis**") or any other transferees permitted under the guidelines issued by Reserve Bank of India ("**RBI**"), including the Reserve Bank of India (Commercial Banks – Transfer and Distribution of Credit Risk) Directions, 2025 ("**RBI Directions**") ("**Bidders**"). Details of the Debt have been provided in **Annexure D** hereto. BOB Capital Markets Limited ("**BOBCAPS**" or "**Process Advisor**") has been mandated by the Bank, for assisting and advising the Lender on the bid process and the matters incidental thereto in connection with the sale/assignment of debt / financial assets arising out of such Debt of GIL along with underlying security, under a Swiss Challenge Method ("**SCM**") to eligible Bidders under the RBI Directions.

This BPD is being floated by the BOBCAPS under instructions from the Lender. The process will be run by the BOBCAPS as per the instructions of the Lender.

The purpose of this BPD is to provide information to prospective Bidders, in respect of the sale/assignment of outstanding Fund Based debt / financial assets arising out of such fund based debts of the Company and the process to be followed in respect to the same.

It is presumed and understood that by participating in this process, each of the Bidders have carried out / will carry out their own independent due-diligence and assessment in respect of any or all matters, information, statements, etc. covered or sought to be covered or contained in this BPD and any information or documents that may be provided by BOBCAPS during the course of the process pursuant to this BPD. Bidders should form their own views as to whether information provided herein or any information that may be provided by BOBCAPS separately is relevant to any decisions that they take and should make their own independent assessment in relation to any additional information that they may require.

The Bidders must note that the sale/assignment of outstanding fund based debt / financial assets arising out of such fund based debt of the company will be on an "**as is where is**", "**as is what is**", "**as is how is**", "**whatever there is**" and on a "**without recourse**" basis and under the SCM in terms of RBI Directions, as amended from time to time. Completion of the sale and purchase of the outstanding debt of the company / financial assets arising out of such debt of the company shall be at the sole discretion of the Lender irrespective of whether base bids, counter bids have been received or whether a winning bid has been declared, subject to the extant RBI Directions.

The Bidders should note that they must have the capacity and be legally competent to enter into and conclude the transaction for purchase of outstanding Fund Based debt / financial assets arising out of such fund based debts of the Company, in compliance with all applicable laws, including all regulations, directions and guidelines framed by the RBI in this regard from time to time, including the RBI Directions.

The information contained in this BPD or any other information which may be provided to Bidders is subject to change, without prior notice. Lender/ BOBCAPS may, in its absolute discretion, but without being under any obligation to do so, update, amend or supplement the information contained herein including the envisaged sale/assignment process mentioned hereunder.

E-Auction process envisaged in this BPD shall be subject to final approval by the competent authorities of the Lender. Lender / BOBCAPS reserves the right to cancel, amend or modify the process and / or disqualify any Bidder(s)/ interested party without assigning any reason and / or accept or reject the Anchor Offer, any counter-offer without incurring any liability or costs. The decision of the Lender in this regard shall be final and binding. This is not an offer document and nothing contained herein shall constitute a binding offer or a commitment to sell and/or assign any debt of the Company. Bidders should regularly visit the Bank's and Process Advisor's

website to keep themselves updated regarding clarifications/ amendments/ modifications/ time-extensions or any other updates in the relation to the process, if any. Details including amendments, if any, shall be available on the Bank's (www.canarabank.bank.in) and Process Advisor's website (www.bobcaps.in/tenders)

Bidders shall be independently obligated to follow all the requirements under applicable laws including but not limited to extant guidelines/notifications issued by Securities and Exchange Board of India ("SEBI")/ Indian Banks' Association ("IBA")/ Government of India ("GOI") and/or any other regulators, as applicable from time to time, pertaining to transfer of stressed loans/debts/exposure/NPAs. It shall be deemed that by submitting the bid, the Bidders have read and understood and have made a complete, independent and careful examination of all the information given in the Advertisement dated February 13, 2026 and the BPD, pertaining to the sale/assignment of debt/financial asset and have conducted their own due diligence in respect of the same and are fully convinced and have satisfied themselves about the outstanding debt/financial assets arising out of such debts and marketability, enforceability and nature of the underlying securities, etc. Lender/ BOBCAPS shall not be responsible or liable for any consequences arising thereto or relating to the above.

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1. GENERAL INFORMATION

- 1.1. This Bid Process Document (“**BPD**”) is for sale/assignment of the outstanding Fund Based debt / financial assets arising out of such fund based debts of the Company and is meant for use by interested parties/ Bidders. Unauthorized reading, dissemination, distribution, publication or copying of this BPD is prohibited.
- 1.2. By this BPD, the Lender invite eligible Bidders, to submit bids for the Outstanding Debt of the Company towards the Lender, subject to applicable laws and as per terms of this BPD (“**Bid**”).
- 1.3. The transfer/ assignment under and/or pursuant to this BPD shall be considered to be a transfer of stressed asset in terms of the RBI Directions.
- 1.4. Lender has absolute and unimpeachable rights with respect to all matters including receiving, considering, accepting the Bid or transferring the Debt and such rights without limitation encompass the right not to receive, not to consider, not to accept the Bid and decide not to transfer the Debt. Lender shall not entertain any claim from any Bidders in this regard.
- 1.5. The Bidder(s) or any of its employees, consultants, representatives, agents and such other person authorized to represent the Bidders (“**Authorized Persons**”) shall not, without written consent of the Lender/BOBCAPS contact, seek or attempt to seek any information regarding the Debt from any person including the Company/other obligors. Nor should the Bidders or its Authorized Person(s) use the data or information provided by the Lender/BOBCAPS to solicit any business from any person including the Company/other obligors.
- 1.6. All requests for information, clarifications and questions shall be with respect to the Debt and shall be addressed to the Lender/BOBCAPS and its authorized officers at Email ID cb15550@canarabank.com and gil.scm@bobcaps.in.
- 1.7. The information provided under this document and in the data room is provided in good faith and as available in the records of the Lender. The opinion, if any, of the Lender and its officials regarding the accuracy, adequacy and sufficiency of the data has been formed on the basis of records, as a person of ordinary prudence and does not represent opinion(s) of an expert. Lender/BOBCAPS does not give any representation or warranty of accuracy or correctness of the information provided and/or to be provided. The Bidders are urged to conduct their own independent due diligence, investigation and analysis to arrive at their decisions regarding the above.
- 1.8. Each Bidder and its Authorized Persons must agree to comply with the terms of confidentiality undertaking (“**CU**”) executed/to be executed between BOBCAPS and the Bidders in the prescribed format (**Annexure B**), in order to receive any further information pertaining to the Debt.

2. ELIGIBILITY CRITERIA FOR THE BID

The eligibility criteria for prospective Bidders, as approved by the Lender, is as follows:

- 2.1 Persons eligible as per the RBI Directions are eligible to participate in the bid process as prospective Bidders. The prospective Bidders that are eligible as per the RBI Directions are

Scheduled Commercial Banks, All India Financial Institutions (NABARD, NHB, EXIM Bank, SIDBI and NaBFID), Small Finance Banks, Non-Banking Finance Companies (NBFCs) including Housing Finance Companies (HFCs) and Asset Reconstruction Companies (ARCs).

- 2.2 The prospective Bidders shall be duly registered under the applicable laws and be eligible for purchase of the Debt of the Company towards the Lender, as per the applicable laws.
- 2.3 In case the prospective Bidders is an NBFC, they should be eligible for assignment of debt with valid RBI license, as per the applicable laws.
- 2.4 The prospective Bidder shall not be disqualified in terms of Section 29A of the Insolvency and Bankruptcy Code, 2016 (“**IBC**”) as on date of submission of the EOI, the date of submission of the offer and the date of implementing the offer, i.e. until complete implementation of actions under the assignment agreement that would be executed between the Lender and the successful Bidder.
- 2.5 The prospective Bidders that are ARCs should be duly registered as per the provisions of the Securitisation and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002 and the applicable circulars/ directions/ notifications etc. issued by RBI.

The prospective Bidders shall be, subject to confirmation from the Lender, provided access to the data room upon fulfillment of all of the above criteria, transfer of Refundable Participation Fee, execution of CU and undertakings and any other document as provided in this BPD. A Bidder submitting the EOI and all supporting documents before another Bidder or even before the last date for submission of the EOI and supporting documents, may be provided access to the data room, as and when such Bidder is deemed to be eligible. No claim would be entertained in relation to some Bidders having more time than the others in relation to reviewing the information in the data room and all Bidders interested to be eligible Bidders may submit their EOI and supporting documents as soon as possible.

3. ANCHOR BID

- 3.1. Lender having a fund based principal outstanding debt amounting to INR 620.79 Crore (Rupees Six Hundred Twenty Crore and Seventy Nine Lakh only) have received an offer for purchase and acquisition of the Debt of the Company towards the Lender, for an amount of INR 75.00 Crore (Rupees Seventy-Five Crore only) (“**Total Consideration**”) on a 100% Cash Basis from an anchor bidder (such bid, the “**Anchor Bid**” and such bidder, the “**Anchor Bidder**”).
- 3.2. A brief snapshot of the sale/assignment of the Debt as given in the Anchor Bid is provided below:

Acquisition Cost	Rs. 75.00 Crore
Transaction Structure	100% Cash Basis
Mode of Acquisition	Absolute assignment and transfer of all Financial Assets on a non-recourse basis.
Acquirer	Anchor Bidder and/or the trust set up by it who are eligible to acquire and act as lender in respect of the Financial Assets.

Warranties & Representations of the Bank

1. The Bank has the full corporate authority and power to enter this Binding Offer and execute any related documents required by the terms of the offer, and that this Binding Offer has been duly authorized by all necessary internal approvals. The Binding Offer, once accepted, shall be a valid and binding obligation of the Assignor.
2. The Bank has complied with all applicable regulatory guidelines, including those under the Reserve Bank of India (RBI) and other governing authorities, in relation to the Loans and the assets being transferred.
3. The Bank will provide all Officially Valid Documents (OVDs), including updated KYC documents, last date of KYC updation and KYC Risk Categorization along with its date and rationale for the Borrower & Guarantors prior to acquisition, as requested by Anchor Bidder.

4. INVITATION FOR COUNTER BIDS

Based on the Anchor Bid, the eligible Bidders are invited to bid on comparable terms:

- 4.1. Eligible Banks/ NBFCs/ FIs or any other permitted transferees and ARCs, as per applicable law and the RBI Directions can participate on **100% Cash Basis**.
- 4.2. Particulars of Swiss Challenge Bidding Process:

Particulars	Value
Base Bid (Binding offer of Anchor Bidder)	INR 75.00 Crore
Minimum mark-up @ ~5.33% of the base bid	INR 4.00 Crore
Starting price for counter bidding under SCM	INR 79.00 Crore
Incremental amount (Bid multiplier) for inter-se bidding	INR 1.00 Crore

5. BID PROCESS

- 5.1. Expression of Interest (EOI) along with other documents (**Annexure A**) shall be submitted by all the eligible Bidders expressing their willingness to participate in the Swiss Challenge Method.
- 5.2. The Bidders are required to make payment of **Refundable Participation Fee (“RPF”) of INR 2,00,00,000/- (Rupees Two Crore only)** to get access to Data Room. The RPF is to be remitted to Canara Bank’s in the account mentioned below. The amount will be refunded to the Unsuccessful Bidders without any interest as per the timelines given below.

Account No.	209272434
Bank and Branch	Canara Bank SAM Branch
IFSC Code	CNRB0015550

- 5.3. Confidentiality Undertaking (“**CU**”) is to be executed in favor of BOBCAPS in the prescribed format (**Annexure B**) and Undertaking for Compliance under Section 29A of IBC (**Annexure C**) is to be provided along with the EOI before due diligence could be initiated by the Bidders. Documents are to be submitted electronically vide email to cb15550@canarabank.com and gil.scm@bobcaps.in and and/or physically to “**Assistant Vice President, BOB Capital Markets Limited, B-1704, Parinee**

Crescenzo, G Block, BKC, Bandra (East), Mumbai 400051". The Bidders are requested to furnish their complete contact details with E-mail addresses for correspondence along with the EOI.

- 5.4. Lender/BOBCAPS shall evaluate the EOI, Receipt of RPF, documents to be submitted with EOI, CU and undertakings submitted by the Bidders to ensure that the Bidders meet the eligibility requirements as mentioned in this BPD, to the satisfaction of the Lender. The list of the Bidders would be presented to the Lender for declaration of the list of eligible participants who could be allowed to place a bid in the e-auction process. Lender reserve the right to examine EOIs, seek any additional information/documents and accept or reject any or all or some of them at their sole discretion.
- 5.5. Upon declaration by the Lender of the list of the prospective Bidders and upon execution of a valid CU, the Bidders will be provided with access to Virtual Data Room (“VDR”), which will include details of the Company and its Debt.
- 5.6. Information furnished in VDR shall not be deemed to be a representation about the Company/Debt and/or the quality of the assets of the Company/Debt. The Bidders shall conduct their own due diligence, investigation, analysis and independent verification. All costs and expenses incurred in relation to carrying out the due diligence study or any other process in furtherance of their interest to purchase of Debt shall be borne by the respective Bidders. The information provided in this BPD and/or in the Data room is provided in good faith and as available in the records of the Lender. The opinion, if any, of the Lender/BOBCAPS and its officials regarding the accuracy, adequacy and sufficiency of the data has been formed on the basis of records as a person of ordinary prudence and does not represent opinion of an expert. BOBCAPS/Lender do not give any warranty of accuracy or correctness of the information. The Bidders are urged to conduct their own due diligence, investigation and analysis to arrive at their decisions regarding the above.
- 5.7. The tentative time schedule for Bid Process is as under:

Particulars	Date#
Advertisement Date / Expression of Interest (“EOI”) start date	13-Feb-26 (Fri)
Last Date of Submission of EOI along with other documents, Remittance of RPF, CU and Undertaking by Bidder*	18-Feb-26 (Wed)
Last date for accessing data room for due diligence by eligible participants (eligible participants who have submitted EOI along with all required documents to the satisfaction of Lender)	04-Mar-26 (Wed)
Date of Swiss Auction (through E-Auction platform) \$	09-Mar-26 (Mon)
Declaration of Highest Bidder (“H1 Bidder”)	09-Mar-26 (Mon)
Exercise of right of first refusal (“ROFR”) by Anchor Bidder	11-Mar-26 (Wed)
Declaration of Successful Bidder	11-Mar-26 (Wed)
Refund of Participation Fee to Unsuccessful Bidders (Due Date) (Upon Receipt of Bank Account Details)	12-Mar-26 (Thu)
Execution of Assignment Agreement	16-Mar-26 (Mon)

* RPF, CU and Undertaking by Bidder to be submitted along with EOI.

\$ E-auction shall be conducted only if there are two or more than two binding bids on comparable

terms and at the sole discretion of Lender.

Other Notes:

- a. The timelines mentioned are tentative and the Lender have the sole discretion to extend or modify the timelines, and the timeline for subsequent events will be extended accordingly.
- b. The timelines mentioned are tentative and depend on internal approval from the Lender, as well as declared/undeclared holidays and any necessary legal clearances.
- c. Access to the VDR will be granted only after submission of the required documents, transfer of RPF. The VDR will be closed for access according to the specified timelines, unless the Lender choose to extend it at their sole discretion. No Bidder shall have any right to or be entitled to seek any extension of timelines and any extensions will be granted at the sole discretion of the Lender.

6. TERMS & CONDITIONS

- 6.1. The sale of the Debt is in accordance with the Swiss Challenge Method and is on “**as is where is**”, “**as is what is**”, “**as is how is**”, “**whatever there is**” and “**without recourse**” basis.
- 6.2. If no EOI is received, the Lender reserve the right to reckon the Anchor Bidder as the “**Successful Bidder**” and proceed accordingly. In such a situation, the Lender also reserve the right to negotiate with the Anchor Bidder (successful bidder) for improvement in the bid amount.
- 6.3. The process to be run through E-Auction process, E-Auction platform details will be provided in the due course.
- 6.4. Training for participation in E-Auction may be provided to familiarize the bidders with E-Auction process. Any Bidder(s) not participating in training and/or “mock e-auction” shall do so at his own risk and it shall not be open for such Bidder(s) to make any complaint/grievance later.
- 6.5. A Bidder can bid multiple times during the currency of E-Auction and the latest bid would be considered for evaluation purpose.
- 6.6. The platform will reflect the highest bid (“**H1 Bid / Challenger Bid**”) and the last bid placed by the Bidder itself. H1 Bid as reflected on platform would be the last highest bid amongst all Bidders in absolute value.
- 6.7. If there is no counter bid or if there is no participation in the E-auction by any person/Bidder, the Anchor Bid shall be the winning bid, subject to the approval of competent authorities of the Lender.
- 6.8. The Anchor Bidder shall be invited to match H1 Bid/Challenger Bid on all cash basis. If the Anchor Bidder matches the H1 Bid/Challenger Bid or bids higher than the H1 Bid/Challenger then such bid shall become the winning bid and shall be declared as the “**Successful Bidder**”; else, the H1 Bid/Challenger Bid shall become the winning bid and shall be declared as the “**Successful Bidder**”, subject to the approval of competent authorities of Lender. Subsequent process of providing an opportunity to the Anchor Bidder to match the H1 Bid would be done at a later date and not at the time of E-Auction process.

- 6.9. For the E-Auction process, Lender/BOBCAPS shall not have any liability towards Bidder(s) for any interruption or delay in access to site irrespective of the causes due to which such interruption and/or delay has occurred.
- 6.10. Lender/BOBCAPS shall not be held responsible for consequential damages such as no power supply, system problems, inability to use the system, loss of electronic information, power interruptions, UPS failure, technical glitch etc.
- 6.11. E-Auction Platform shall be available for a period of 1 hour (60 minutes) or as may be decided by Lender/BOBCAPS from the bid process start time. Thereon, if the bidding continues beyond the 50th minute, there will be an extension of time for 10 minutes from the last bid made and in case there is no bid made on the platform within the 10-minute time slot for the next bid, the bidding process shall conclude. Detailed E-Auction details and rules may be communicated at appropriate stage of the process.
- 6.12. No weightage will be given to other commercial terms such as management fee, recovery fee, upside sharing. However, these terms should not be inferior to Anchor Bid offer. The Lender will have the right to negotiate with the Successful Bidder.
- 6.13. The Bid submitted in E-Auction is irrevocable and binding on the Bidders. By preferring to submit the Bid, the Bidders shall be deemed to have represented and warranted its financial capacity to undertake and complete the transaction contemplated by the Bid.
- 6.14. It is hereby clarified that the timelines provided in this BPD for Bid Process are tentative. Lender may, at any time, without giving any reasons thereof, change/extend the deadlines/timelines.
- 6.15. Acceptance of the offers of H1 Bidder/Anchor Bidder shall be at the sole discretion of the Lender and shall be subject to the approval of the competent authority of the Lender.
- 6.16. Lender/BOBCAPS (acting on the instructions of the Lender) reserves the right to modify the terms of sale/cancel or modify the process and/or disqualify any party without assigning any reason and without any liability at any stage. The decision of the Lender in this regard shall be final and binding.
- 6.17. Considering that the transfer/sale of the Debt of the Company towards the Lender is on “**as is where is**”, “**as is what is**”, “**whatever is there is**” and “**without recourse**” basis, the Lender/BOBCAPS will not assume any operational, legal or any other type of risks relating to the loan exposure.
- 6.18. The Bidders are specifically requested and expected to verify at the time of due diligence, the updated position of principal and total dues for any changes that might occur in the interregnum.
- 6.19. The Bidders shall be deemed to represent and warrant that the ultimate transferee of the Debt, is not the Company/guarantor or its affiliates. Further, along with the submission of EOI, a stamped undertaking to be furnished by the Bidder(s) declaring that they are eligible to acquire the Debt as per Section 29A of IBC.

- 6.20. Notwithstanding anything contained herein, the validity of Bid of H1 bidder shall be binding for 6 (six) months from the date of submission of Bid.
- 6.21. Upon approval of the Lender, the H1 bidder shall be intimated by BOBCAPS/Lender.
- 6.22. The acquirer (winning Bidder/successful Bidder) shall be under its own and sole obligation to follow applicable law and all extant guidelines/notifications issued by GoI/RBI/SEBI/IBA and/or any other regulators from time to time pertaining to transfer/assignment of stressed loan exposures.
- 6.23. The acquirer shall bear the expenses related to stamping, registration, or any other incidental expenses. Any taxes/fee/stamp duty/charges/costs/expenses that may be arising out of or in relation to participation in the bid process, SCM and/or the transaction otherwise shall be payable by the successful Bidder.
- 6.24. Lender/BOBCAPS shall have the right to, regardless of participation of any Bidder, annul the SCM and run a challenge mechanism or undertake any other process for maximization of value.
- 6.25. The process may be terminated at any time at the sole discretion of the Lender.
- 6.26. The winning Bidder/acquirer to specifically ensure that,
- (a) Winning Bidder should not have any direct or indirect link/connections/ interest/relationship with the Company or its promoters/ guarantors/security providers and/or any of their related parties;
 - (b) Prospective acquirer should not take any considerations directly or indirectly from GIL or its promoters/ guarantors/security providers and/or any of their related parties;
 - (c) The proposed acquisition should not be funded and backed by the Company or its promoters/ guarantors/security providers and/or any of their related parties.
- 6.27. Any extension in timelines/modifications in the content of this BPD will not necessarily be carried out through another advertisement but may be notified directly on the website of Lender/BOBCAPS and Bidders should regularly visit the website to keep themselves updated regarding clarifications, modifications, amendments or extensions.
- 6.28. Once the deal is finalized, the deed of assignment and other legal formalities will be completed in the shortest possible time as mutually agreed upon and in any case within the timeline specified herein above (including any extension thereof). After completion of legal formalities, the Successful Bidder may arrange to take over the relative correspondence mentioned above and other legal documents including the available details of the litigations/proceedings from the concerned branches of the respective Lender at a mutually convenient date and time, but preferably within 15 (fifteen) days from the date of execution of the Deed of Assignment. If any document has been executed/deposited with the Lender on behalf of or jointly with other institutions/banks, such documents shall either be handed to any of such participating institution/bank or released by the Lender to the Acquirer/transferee, after receipt of NOC from all such concerned institutions/banks/parties.
- 6.29. For any further information, interested bidder may please contact the Process Advisor

(“BOBCAPS”) officials – Mr. Sagar Bhadra at +91 7666412395 or Mr. Wasim Shaikh at +91 8976771242 (mail id: gil.scm@bobcaps.in) or officials from Canara Bank – Mr. Rakesh Chandra Shandilya at +91 6364917101 (mail id: cb15550@canarabank.com).

- 6.30. Notwithstanding anything contained hereinabove, Lender reserve the right to examine the EOI and accept or reject any or all or some of the EOIs at their sole discretion, and neither this BPD nor delivery of an EOI nor the consideration thereof by Lender shall be construed as creating any kind of right or interest in any interested party to be considered any further in the process or entitle them to any recourse against the Lender.
- 6.31. Notwithstanding anything contained in this Bid Process Document, neither BOBCAPS/ the Lender, nor their directors, employees, representatives or its advisors accept any duty of care, responsibility or liability or obligation whatsoever, in respect of any statements or omissions herein, or the accuracy, correctness, sufficiency, completeness or reliability of the information, and shall incur no liability or obligation or responsibility whatsoever under any law, statute, rules or regulations or in equity as to the accuracy, correctness, sufficiency, reliability or completeness of this publication, even if any loss or damage is caused by any act or omission on the part of BOBCAPS/ the Lender or its employees or its advisors, whether negligent or otherwise.

Annexure – A: EXPRESSION OF INTEREST (EOI)
(On the Letter Head of the prospective Bidder)

Dated: _____

To,
BOB Capital Markets Ltd.
17th Floor 1704 – B Wing,
Parinee Crescenzo, BKC, Bandra East,
Mumbai – 400051, Maharashtra.
gil.scm@bobcaps.in

Sub: Expression of Interest (EOI) for Sale/Assignment of Outstanding Fund Based Debt of M/s Gammon India Limited/Financial Assets Arising out of such fund based Debt.

We refer to advertisement dated February 13, 2026 and the Bid Process Document dated February 13, 2026 on the proposed sale/assignment of total outstanding debt of the Gammon India Limited (“**GIL**” or “**Company**”) towards the Lender, / financial assets arising out of such debt with fund based principal outstanding of INR 620.79 Crore (Rupees Six Hundred Twenty Crore and Seventy-Nine Lakhs only). We hereby confirm our intention to proceed with the execution of Confidentiality Undertaking, Undertaking and other documents and to conduct due-diligence on the Company by accessing the Virtual Data Room set-up by you. This is to confirm that:

This EOI is made with full understanding that:

1. The offer/Bid to be made by us will be unconditional, irrevocable and binding on us in all respects.
2. The Lender/Process Advisor reserve the right to reject or accept any offer, cancel the process for the proposed sale/assignment of outstanding debt of Company at any stage without assigning any reason, and/or accept or reject any EOI.
3. We confirm to comply with applicable law and all extant guidelines/ notifications issued by Securities and Exchange Board of India/ Reserve Bank of India/ Indian Banks’ Association and/or any other regulators from time to time pertaining to sale/assignment of outstanding debt/ financial assets arising out of such debt of the Company towards the Lender.
4. We also confirm having read and understood and we agree to abide with all the terms of advertisement dated February 13, 2026 (“**Advertisement**”) and Bid Process Document dated February 13, 2026 for sale/assignment of outstanding Fund Based debt / financial assets arising out of such fund based debts of Company, read along with amendments, corrigendum, clarifications, modifications if any.
5. We hereby confirm that we have adopted fair practices code in compliance with Reserve Bank of India notifications issued from time to time, as applicable.
6. We further confirm that we are eligible to bid as per the Bid Process Document.
7. We hereby confirm that we are in compliance with and shall continue to comply with the Reserve Bank of India (Commercial Banks – Transfer and Distribution of Credit Risk) Directions, 2025, and as amended from time to time (“**RBI Directions**”).
8. We are eligible and have the capacity to conclude the purchase of outstanding Fund Based debt / financial assets arising out of such fund based debts of the Company in accordance with the applicable laws and regulations of India.

9. Subject to our findings and pursuant to the due diligence review, we intend to participate in the e-auction for the sale/assignment of the outstanding debt of the Company and submit a counter bid.
10. We have the financial capacity to undertake the purchase of the loan account of the Company, should our counter bid be accepted and there are no restrictions and/or prohibitions of any type preventing us from bidding or participating in the process.
11. In undertaking this Transaction, we have no conflict of interest with and are not related, directly or indirectly, to Lender or any of its' officer/s.
12. We neither belong to the existing promoter group of the Company and are not a subsidiary/ associate/ related party etc. (domestic as well as overseas) of any person belonging to the existing promoter group of the Debtor.
13. We do not have any direct or indirect link/connections/interest/relationship with GIL/ its promoters / guarantors and/or any of their related parties.
14. The executed CU as per the format prescribed in the Bid Process Document is annexed to this EOI.
15. We agree and are aware of the fact that the VDR access shall be provided only on the submission of EOI along with the supporting documents and CU.
16. We further undertake that the information furnished by us in this EOI and other documents submitted in connection therewith is true, correct, complete and accurate.
17. We further understand that the Lender/BOBCAPS reserves the right to cancel or modify the process and/or disqualify any interested party without assigning any reason and without any liability. We will regularly visit the website of the Bank/BOBCAPS to keep ourselves updated regarding clarifications/ amendments/ time-extensions, if any.
18. Details of our Contact person/Authorized Signatory with address, Contact no. and Email ID.

Name	Designation	E-mail	Contact No.

19. All the capitalized terms used herein but not defined shall have the meaning assigned to such terms under the Bid Process Document.

With regards,
For and on behalf of

<Authorized Signatory>

Documents to be submitted along with EOI

[Note: The details set out below are to be provided for each of the members]

A. Name and Address:

1. Name of the Firm/Company/Organization:
2. Address:

3. Telephone No:

4. Email:

**B. Copies of Certificate of Incorporation/ Registration and Constitutional Documents (MoA, AoA).
Copy of PAN card, GSTIN or equivalent documents.**

C. Date of Establishment:

D. Prospective Bidder Profile:

1. Profile of Bidder (Promoter and Promoters group, Key Managerial Personnel, Shareholders & Shareholding Pattern).
2. RBI registration Certificate/other Regulatory Authorities' Certificate as applicable.
3. Latest net-owned funds / net worth Certificate as per the most current audited annual financial statements.
4. Financial Profile of the Bidder (annual reports/audited financial statements for last 3 financial years).
5. Resolution of Board of Directors / Power of Attorney ('POA') duly supported by the board resolution authorizing the signatory of this EOI.
6. Any other documents, as may be required as per regulatory requirement and/or by IB/Lender.

Annexure – B: CONFIDENTIALITY UNDERTAKING

(To be executed on stamp paper with such value as applicable in the relevant state of execution)

Dated:

This Confidentiality Undertaking (“**Undertaking**”) is made and entered at _____,
on this ____ day of February, 2026;

BY

BOB Capital Markets Limited, a company incorporated under the provisions of Companies Act, 1956, with corporate identity number U65999MH1996GOI098009 and having its registered office at 17th Floor, 1704, B Wing, Parinee Crescenzo, G Block, Bandra Kurla Complex, Bandra East, Mumbai, 400051, Maharashtra, India. (hereinafter referred to as “**Disclosing Party**”, which expression shall unless repugnant to the context include its successors and permitted assigns) of the ONE PART;

IN FAVOUR OF

_____, a _____ [constitution] incorporated under the provisions of _____ [Name of the Act], with _____ [Registration Number/ CIN/ LLPIN] and having its registered office at [●] (hereinafter referred to as “**Receiving Party**”, which expression shall unless repugnant to the context include its successors and permitted assigns) of the OTHER PART;

The Disclosing Party and the Receiving Party may hereinafter be referred to collectively as “**Parties**” and individually as a “**Party**.”

WHEREAS:

- I. Gammon India Limited (“**GIL**” or “**Company**”) had availed certain credit facilities from Canara Bank (hereinafter referred to as the “**Lender**” or “**Bank**”). GIL is default in repayment of its debt that is owed to the Lender.
- II. Subsequently, the Lender has received an offer from an anchor bidder to acquire the outstanding debt/financial assets arising out of such debt of the Company towards the Lender.
- III. Disclosing Party has been mandated by the Lender to assist and advise the Lender on the bid process and all matters incidental thereto in connection with outstanding debt of GIL/financial assets arising out of such debt under Swiss Challenge Method.
- IV. As per Clause 62 of the Reserve Bank of India (Commercial Banks – Transfer and Distribution of Credit Risk) Directions, 2025 of the Reserve Bank of India (“**RBI Directions**”), a price discovery mechanism through Swiss Challenge must be adopted by the banks in a transfer of stressed loans transaction. Accordingly, Disclosing Party authorized by Lender vide advertisement dated February 13, 2026 invited expression of interest from prospective eligible bidders, under Swiss Challenge Method for price discovery.
- V. The Receiving Party is desirous of acquiring the debt of the Company under the Swiss Challenge Method and is accordingly, executing this Undertaking in favour of Disclosing Party (on behalf of

the Lender) on the terms as set out herein.

NOW, THEREFORE, in consideration of the foregoing and the mutual covenants and agreements herein contained, and intending to be legally bound hereby, the Parties hereby agree as follows.

1. DEFINITIONS

1.1 “**Confidential Information**” shall mean and include any information disclosed/shared in connection with the Proposal by the Disclosing Party to the Receiving Party, which is specifically marked as “Confidential”. Confidential Information does not include any information which: (i) already is or becomes public knowledge through no fault of Receiving Party, or (ii) is already available with the Receiving Party, or (iii) is independently developed by the Receiving Party without using and/or referring to the Confidential Information. Confidential Information disclosed/exchanged in connection with the Proposal and the fact of discussion of Proposal shall not be shared with any person, party, firm or entity, other than: (i) the officials, employees, professional advisors, sub-contractors of the Receiving Party or such other third parties who have reason to require access to such Confidential Information for its use only in connection with the Proposal(s), provided they are bound by a similar duty of confidentiality, which exists under this Agreement, and/or (ii) courts/tribunals/regulatory/statutory authority who require the Receiving Party to disclose the Confidential Information, provided however that the Receiving Party shall, on best effort basis, inform the Disclosing Party of having received such an order/request, unless otherwise prohibited by law and/or the nature of such proceedings do not allow the Receiving Party to inform the Disclosing Party.

2. DISCLOSURE, USE AND RESTRICTIONS

2.1 The Receiving Party shall use the Confidential Information solely in connection with the Purpose identified hereinabove to explore a potential business relationship between the Parties.

2.2 The Receiving Party agrees:

- (a) to maintain in confidence all Confidential Information of the Disclosing Party and not use such Confidential Information other than as necessary to carry out the Purpose;
- (b) not to disclose any Confidential Information to any person except the Receiving Party’s employees, directors, professional advisors and/or independent contractors who have a need to know for the above stated Purpose, and who are bound by obligations of confidentiality no less restrictive than the terms of this Agreement;
- (c) to treat all Confidential Information of Disclosing Party with the same degree of care that the Receiving Party accords its own Confidential Information, but in no case less than reasonable care;
- (d) to prevent the unauthorized use, dissemination or publication of the Confidential Information;
- (e) not to copy or reproduce any or all of the Confidential Information except as is reasonably necessary for the Purpose; and
- (f) not to disclose to any person (other than permitted herein) the fact that Confidential Information has been made available, the contents and existence of this Agreement, that negotiations/discussions are taking place or any terms, conditions and status thereof.

2.3 The Receiving Party confirms that it has in place reasonable safeguards against the unauthorized disclosure of the Confidential Information such that it can comply with the provisions of this

Agreement and agrees that, without prejudice to the foregoing, it shall protect the Confidential Information in at least the same manner and to at least the same degree that it protects its own confidential information, but shall in no event, employ less than reasonable degree of care. The Receiving Party further agrees to inform its employees having access to Confidential Information of the obligations hereunder.

- 2.4 The disclosure of Confidential Information by the Disclosing Party will not create an obligation on either Party to enter into any further agreement or to proceed with any possible relationship or other transaction.
- 2.5 Nothing contained in this Agreement shall be construed as creating a joint venture, principal-agent, partnership or employer-employee relationship between the Parties, it being understood that the Parties are independent contractors vis-à-vis one another. Except as specified herein, no Party shall have the right, power or implied authority to create any obligation or duty, express or implied, on behalf of any other Party hereto.
- 2.6 There shall not be any deemed license or assignment of any and all tangible or intangible rights over the Confidential Information by virtue of its disclosure/exchange under this Agreement. Ownership of Confidential Information will remain with the Disclosing Party in all circumstances.

3. EXCLUSIONS

- 3.1 The Receiving Party shall be under no obligation of maintaining confidentiality of Confidential Information as per provisions of clause 2 above if the information:
 - (a) was in the Receiving Party's possession before receiving the same from the Disclosing Party pursuant to this Agreement;
 - (b) is or becomes a matter of public knowledge through no fault of the Receiving Party;
 - (c) is rightfully received by the Receiving Party from a third party without a duty of confidentiality;
 - (d) is independently developed by the Receiving Party;
 - (e) is disclosed by the Receiving Party with the Disclosing Party's prior written approval; or
 - (f) is disclosed under operation of law.
- 3.2 If Receiving Party is served with a valid court or governmental order that explicitly requires such disclosure of any part of the Disclosing Party's Confidential Information, the Receiving Party shall, unless prohibited by law, promptly notify the Disclosing Party of that fact, with a view to providing the opportunity for Disclosing Party to contest such disclosure or otherwise to agree the timing and content of such disclosure. Such notice shall be accompanied by a copy of the court order/legal or regulatory request or similar process.

4. OWNERSHIP

- 4.1 All Confidential Information of the Disclosing Party shall remain the sole and exclusive property of the Disclosing Party, and no license, interest or rights (including, without limitation, any intellectual property rights) to the Confidential Information, or any copy, portion or embodiment thereof, is granted or implied. Nothing in this Agreement shall limit in any way a Party's right to develop, use, license, create derivative works of, or otherwise exploit its own Confidential Information.
- 4.2 All Confidential Information disclosed hereunder shall remain at all times the property of the Disclosing Party.
- 4.3 The Receiving Party acknowledges that the Confidential Information is made available on a "as-is" basis; the Disclosing Party disclaims all representations, warranties, conditions and terms,

express or implied, including, without limitation, representations or warranties of, or conditions or terms as to, accuracy, completeness, performance, fitness for a particular purpose, merchantability, quality, title and non-infringement.

5. TERM

This Agreement shall be effective from the date of signing ("**Effective Date**") and shall remain valid until the completion of the Purpose or the signing of the definitive agreement whichever is earlier from the date of this Agreement ("**Validity Period**"). Notwithstanding anything contained herein, the obligations of the Receiving Party in relation to maintaining confidentiality of the Confidential Information shall survive the termination or expiration of this Agreement.

6. RETURN OF CONFIDENTIAL INFORMATION

- 6.1 Upon termination/expiry of the Validity Period, Parties shall return/destroy all Confidential Information within 45 days of receiving the notice of termination/expiry of the Validity Period, whichever is earlier. Provided that the Receiving Party may retain such Confidential Information, which it is required to retain as per applicable laws and/or which gets stored automatically as per back up processes. Provided further that the Receiving Party shall be bound by the terms of this Agreement, till such information is retained as per this clause.
- 6.2 If the Purpose contemplated by this Agreement is not consummated, the Receiving Party agrees to return or destroy all documents, notes and electronically recorded data and / or copies of the same containing the Confidential Information.

7. REMEDY

- 7.1 A breach by the Receiving Party of any of the provisions contained in this Agreement may result in irreparable and continuing damage to the Disclosing Party for which there may be no adequate remedy at law, and the Disclosing Party shall be entitled to equitable or injunctive relief and/or a decree for specific performance (in addition to all other remedies which may be available to it at law), and such other relief as a court may deem just and proper.
- 7.2 In no event shall either Party be for liable any indirect, incidental, contingent, consequential, punitive, exemplary, special or similar damages including loss of goodwill or business profits, work stoppage etc.

8. INDEMNITY

The Receiving Party shall indemnify and hold harmless the Disclosing Party, its affiliates, directors, employees, agents and representatives at all times, from and against any and all claims, actions, losses, damages, penalties, liabilities, costs, charges, expenses in relation to suits, or proceedings of whatever nature suffered by them due to any breach by Receiving Party of its obligation under this Agreement.

9. GOVERNING LAW AND JURISDICTION

This Agreement shall be governed by and entrusted in accordance with the laws of India and shall be subject to the exclusive jurisdiction of courts of Mumbai, India.

10. DISPUTE RESOLUTION

In case there is a dispute or differences between the Parties regarding this Agreement, the dispute / differences shall be referred to a sole Arbitrator to be appointed mutually by both the Parties. The arbitration proceedings shall be governed by the Arbitration and Conciliation Act, 1996, including the statutory amendments thereof. The arbitration proceedings shall be conducted in English language and the seat and venue of such Arbitration shall be Mumbai, India.

11. MISCELLANEOUS PROVISIONS

- 11.1 Amendment: No modification, amendment or waiver of any provision of the terms of this Agreement shall be effective unless it is made in writing and duly signed by each of the parties hereto.
- 11.2 Counterparts: This Agreement may be executed in any number of counterparts. Each counterpart together shall constitute one and the same instrument.
- 11.3 Entire Agreement: This Agreement constitutes the entire understanding between the Parties with regard to the disclosure of the Information relating to the Purpose. This Agreement supersedes all oral or written agreements, understandings and representations between the Parties (whether made prior to or at the same time as this Agreement).
- 11.4 Notice: Any notice under this Agreement will be written in English and will be either delivered in person, or sent to the other Party by (a) postal mail, (b) facsimile (electronically confirmed and followed up immediately by postal mail), or (c) electronic mail (followed up immediately by postal mail). A notice is considered given when it is delivered (which in the case of a facsimile or email shall be when the follow up copy of the facsimile or email sent by postal mail is delivered). For the purposes of this Agreement, the address of each Party shall be the address mentioned hereinabove.
- 11.5 Non-Assignment: Neither Party may assign or otherwise transfer this Agreement or any of its rights and obligations hereunder, to any third party, without the prior written consent of the other Party.
- 11.6 Severability: Should any provisions of this Agreement be held by a court of law to be illegal, invalid or unenforceable, the legality, validity and enforceability of the remaining provisions of this Agreement shall not be affected or impaired thereby.
- 11.7 Waiver: No delay or omission by any Party in exercising any right, power or remedy provided by law or under this Agreement shall affect that right, power or remedy or operate as a waiver of it.

IN WITNESS WHEREOF the Parties have caused this Agreement to be executed by their duly authorized representatives.

SIGNED AND DELIVERED

For

Name:

Designation:

Annexure – C: UNDERTAKING BY BIDDER

(To be executed on stamp paper with such value as applicable in the relevant state of execution)

THIS UNDERTAKING is executed at _____, on this _____ day of February, 2026;

_____, a company incorporated under the [Companies Act, 2013] and constituted under the laws of India and having its registered office situated at [●], India (hereinafter referred to as “**Bidder**” or “**Executant**” which expression unless repugnant to the context or meaning thereof be deemed to include its successors).

IN FAVOUR OF

BOB Capital Markets Limited, a company incorporated under the provisions of Companies Act, 1956, with corporate identity number U65999MH1996GOI098009 and having its registered office at 17th Floor, 1704, B Wing, Parinee Crescenzo, G Block, Bandra Kurla Complex, Bandra East, Mumbai, 400051, Maharashtra, India. (hereinafter referred to as “**BOBCAPS**” which expression unless repugnant to the context or meaning thereof be deemed to include its successors and assigns)

WHEREAS:

- I. Gammon India Limited (“**GIL**” or “**Company**”) had availed certain credit facilities from Canara Bank (hereinafter referred to as the “**Lender**” or “**Bank**”). GIL is default in repayment of its debt that is owed to the Lender. GIL is default in repayment of its debt that is owed to the Lender.
- II. Subsequently, the Lender has received an offer from an anchor bidder to acquire the outstanding debt/financial assets arising out of such debt of the Company towards the Lender.
- III. BOBCAPS, has been mandated by the Lender to assist and advise the Lender on the bid process and all matters incidental thereto in connection with outstanding debt of GIL/financial assets arising out of such debt under Swiss Challenge Method.
- IV. As per Clause 62 of the Reserve Bank of India (Commercial Banks – Transfer and Distribution of Credit Risk) Directions, 2025 of the Reserve Bank of India (“**RBI Directions**”), a price discovery mechanism through Swiss Challenge must be adopted by the banks in a transfer of stressed loan transaction. Accordingly, BOBCAPS authorized by Lender vide advertisement dated February 13, 2026 invited expression of interest from prospective eligible bidders, under Swiss Challenge Method for price discovery.
- V. As per the RBI Directions, the transferee of the debt/financial assets arising out of such debt must not be any person ineligible or disqualified under the provisions of Section 29A of the Insolvency and Bankruptcy Code, 2016 (“**IBC**”).

The Executant is desirous of acquiring the debt of the Company under the Swiss Challenge Method and is accordingly, executing this Undertaking in favour of BOBCAPS (on behalf of the Lender) on the terms as set out herein;

NOW THIS UNDERTAKING WITNESSETH AS UNDER: -

The Executant hereby agrees, confirms and undertakes that:

1. the Executant is eligible and not disqualified by section 29A of the IBC from submitting a bid to acquire the debt/financial assets arising out of such debt of the Company under the Swiss Challenge Method.
2. the source of funds of the Executant for purchase/assignment of such debt/financial assets arising out of such debt of the Company, are and shall be in compliance with Section 29A of the IBC.
3. the Executant does not have any direct or indirect nexus/ connections/ interest/ relationship with the Company or its promoters/ guarantors/ security providers and/ or any of their related parties;
4. the Executant has not and shall not take any considerations in respect to the transactions contemplated, directly or indirectly from GIL or its promoters/ guarantors/ security providers and/or any of their related parties;
5. the proposed acquisition shall not be funded and backed by GIL or its promoters/ guarantors/ security providers and/ or any of their related parties and the ultimate transferee shall not be the Company/ its promoters/ guarantor and/or its affiliates.

IN WITNESS WHEREOF, the Executant hereto has executed these presents the day, month and year first hereinabove written.

For and on behalf of

(Name of the Bidder)

Name: _____

Title: _____

Annexure – D: LENDER OF GIL

(INR in Crore)

No.	Name of Lender	Fund Based Principal Outstanding	Total Outstanding	Remarks
1	Canara Bank	620.79	2253.28	Balance as on January 31, 2026
	Total	620.79	2253.28	

Please note that the present outstanding Bank Guarantee exposure of Rs 3.50 crore along with its rights shall be outside the purview of present assignment and it shall be retained with the Lender only.